

# Vote 12

## Public Service and Administration

### Adjusted budget summary

| R thousand                       | Main appropriation                                    | Adjusted appropriation | Decrease | Increase |
|----------------------------------|---|------------------------|----------|----------|
| <b>Amount to be appropriated</b> | 690 069   | 690 153                | –        | 84       |
| <i>of which:</i>                 |   |                        |          |          |
| Current payments                 | 396 516   | 395 059                | (1 457)  | –        |
| Transfers and subsidies          | 290 891   | 291 067                | –        | 176      |
| Payments for capital assets      | 2 662   | 4 027                  | –        | 1 365    |
| Executive authority              | Minister for Public Service and Administration        |                        |          |          |
| Accounting officer               | Director-General of Public Service and Administration |                        |          |          |
| Website address                  | www.dpsa.gov.za                                       |                        |          |          |

### Aim

*Lead the modernisation of the public service, through a generally applicable framework of norms and standards, to improve service delivery.*

### Mid-year performance status

| Indicator  | Programme  | Annual performance                                 |  |                              |
|--|--|--|--|------------------------------|
| As published in the 2010 ENE   | Programme linked to the indicator                  | Projected for 2011/12 as published in the 2011 ENE | Achieved in the first six months of 2011/12 (April to September) | Changed estimate for 2011/12 |
| Number of departments where HR Connect skills database and processes have been implemented per year                              | Human Resource Management and Development          | 19   | 0  |                              |
| Number of departmental human resource plans analysed and feedback provided per year  | Human Resource Management and Development          | 50   | 0  |                              |
| Number of departments submitting human resource development implementation plans per year  | Human Resource Management and Development          | 90   | 109  |                              |
| Number of departments equipped with tools and skills in employee health and wellness per year                                    | Human Resource Management and Development          | 47   | 36   |                              |
| Number of departments to which quality methodologies on business process management are rolled out per year                      | Service Delivery and Organisational Transformation | 2  | 0  |                              |
| Number of provincial departments in which the citizen engagement strategy is implemented per year                                | Service Delivery and Organisational Transformation | 30   | 0  |                              |
| Number of community development workers trained and inducted per year  | Service Delivery and Organisational Transformation | 1 052  | 1 185  | 1 185                        |
| Number of national and provincial departments in which training in Batho Pele is conducted per year                              | Service Delivery and Organisational Transformation | 40   | 13   |                              |
| Number of national departments where the citizen segmentation of the geographic information system is institutionalised per year | Service Delivery and Organisational Transformation | 5  | 0  |                              |
| Number of departments assisted with the ministerial directives on organisational structuring per year                            | Service Delivery and Organisational Transformation | 70   | 36   |                              |
| Number of departments assisted with organisational design interventions per year   | Service Delivery and Organisational Transformation | 20   | 13   |                              |
| Number of entries for Centre for Public Service Innovation awards solicited and adjudicated per year                             | Service Delivery and Organisational Transformation | 135  | 68   | 68                           |

## *2011 Adjusted Estimates of National Expenditure*

| Indicator   | Programme  | Annual performance                                 |  |                              |
|---|--|--|--|------------------------------|
|   |  | Projected for 2011/12 as published in the 2011 ENE | Achieved in the first six months of 2011/12 (April to September) | Changed estimate for 2011/12 |
| Number of successful innovative projects replicated per year  | Service Delivery and Organisational Transformation | 2  | 1  |                              |
| Number of Department of Public Service and Administration policies evaluated for effectiveness per year                                   | Governance and International Relations             | 4  | 0  |                              |
| Number of departments assisted with addressing PERSAL data quality per year   | Governance and International Relations             | 20   | 36   | 110                          |
| Number of departments in which the employee satisfaction survey has been conducted per year   | Governance and International Relations             | 5  | 2  | 3                            |
| Number of monitoring and evaluation tools and templates implemented within the public service   | Governance and International Relations             | 3  | 3  |                              |
| Number of international governance and public administration projects implemented through departments and international agencies per year | Governance and International Relations             | 4  | 6  | 6                            |

### **Changes to indicators and targets published in the 2011 ENE**

The estimate for 2011/12 for the number of community development workers trained and inducted has increased from 1 052 to 1 185, as a result of the requirement by provinces to train more community development workers to strengthen support to departments. The final number of entries for the Centre for Public Service Innovation awards solicited and adjudicated is 68. No more entries are expected in 2011/12 as the centre has opted to not advertise in the national media this year as part of its cost saving measures. The estimate for the whole year has therefore been revised downwards to 68 entries.

The Department of Public Service and Administration has intensified support to departments in cleaning PERSAL data, and the original 2011/12 estimate has already been exceeded in the first half of the year. The estimate for the whole year has therefore been revised upwards from 20 departments to 110 departments. The data cleaning activity involves almost all department personnel in the monitoring and evaluation unit, leaving little or no personnel available to conduct employee satisfaction surveys. The estimated target for departments in which employee satisfaction survey will be conducted has therefore been revised downwards from 5 to 3 departments. The estimate for the number of international governance and public administration projects has increased to 6, due to increased demand for incoming study tours to the department.

### **Mid-year progress**

In an effort to contribute towards the efficiency, effectiveness and development of the public service, the department trained 28 national departments and 8 provincial departments in employee health and wellness, conducted training on Batho Pele in 3 national departments and 10 provincial departments, and ensured that 90 departments completed and submitted human resource development implementation plans.

Consultation with provincial departments was completed during the first quarter of 2011/12, while a strategy on citizen engagement was developed during the second quarter. The actual implementation of the citizen engagement strategy will take place during the fourth quarter of the year. The citizen segmentation of the geographic information system will only be conducted in 2012/13 after Census 2011 has been completed as the department needs census data to implement the project.

## Adjusted Estimates of National Expenditure 2011

## Programme

2011/12

|   | Main<br>appropriation | Adjustments appropriation |                               |                         |                      |         | Total<br>adjustments<br>appropriation | Adjusted<br>appropriation |
|---|-----------------------|---------------------------|-------------------------------|-------------------------|----------------------|---------|---------------------------------------|---------------------------|
|   |                       | Roll-<br>overs            | Unforeseeable/<br>unavoidable | Virements<br>and shifts | Other<br>adjustments |         |                                       |                           |
| R thousand  |                       |                           |                               |                         |                      |         |                                       |                           |
| Administration  | 165 259               | –                         | –                             | 4 320                   | 84                   | 4 404   | 169 663                               |                           |
| Human Resource Management and Development                         | 33 966                | –                         | –                             | 2 286                   | –                    | 2 286   | 36 252                                |                           |
| Labour Relations and Remuneration Management                      | 23 273                | –                         | –                             | 2 696                   | –                    | 2 696   | 25 969                                |                           |
| Public Sector Information and Communication Technology Management | 40 862                | –                         | –                             | (1 705)                 | –                    | (1 705) | 39 157                                |                           |
| Service Delivery and Organisational Transformation                | 204 843               | –                         | –                             | (1 613)                 | –                    | (1 613) | 203 230                               |                           |
| Governance and International Relations                            | 221 866               | –                         | –                             | (5 984)                 | –                    | (5 984) | 215 882                               |                           |
| <b>Total</b>  | <b>690 069</b>        | –                         | –                             | –                       | 84                   | 84      | <b>690 153</b>                        |                           |
| <b>Economic classification</b>                                    |                       |                           |                               |                         |                      |         |                                       |                           |
| <b>Current payments</b>   | <b>396 516</b>        | –                         | –                             | (1 541)                 | 84                   | (1 457) | <b>395 059</b>                        |                           |
| Compensation of employees   | 208 792               | –                         | –                             | (8 540)                 | –                    | (8 540) | 200 252                               |                           |
| Goods and services  | 187 724               | –                         | –                             | 6 851                   | 84                   | 6 935   | 194 659                               |                           |
| Interest and rent on land   | –                     | –                         | –                             | 148                     | –                    | 148     | 148                                   |                           |
| <b>Transfers and subsidies</b>                                    | <b>290 891</b>        | –                         | –                             | 176                     | –                    | 176     | <b>291 067</b>                        |                           |
| Provinces and municipalities                                      | –                     | –                         | –                             | 2                       | –                    | 2       | 2                                     |                           |
| Departmental agencies and accounts                                | 290 416               | –                         | –                             | –                       | –                    | –       | 290 416                               |                           |
| Foreign governments and international organisations               | 475                   | –                         | –                             | 3                       | –                    | 3       | 478                                   |                           |
| Households  | –                     | –                         | –                             | 171                     | –                    | 171     | 171                                   |                           |
| <b>Payments for capital assets</b>                                | <b>2 662</b>          | –                         | –                             | 1 365                   | –                    | 1 365   | <b>4 027</b>                          |                           |
| Machinery and equipment   | 2 528                 | –                         | –                             | 1 365                   | –                    | 1 365   | 3 893                                 |                           |
| Software and other intangible assets                              | 134                   | –                         | –                             | –                       | –                    | –       | 134                                   |                           |
| <b>Total</b>  | <b>690 069</b>        | –                         | –                             | –                       | 84                   | 84      | <b>690 153</b>                        |                           |

### Programme 1: Administration

## Subprogramme

2011/12

|                                    | Main<br>appropriation | Adjustments appropriation |                               |                         |                      |       | Total<br>adjustments<br>appropriation | Adjusted<br>appropriation |
|------------------------------------|-----------------------|---------------------------|-------------------------------|-------------------------|----------------------|-------|---------------------------------------|---------------------------|
|                                    |                       | Roll-<br>overs            | Unforeseeable/<br>unavoidable | Virements<br>and shifts | Other<br>adjustments |       |                                       |                           |
| R thousand                         |                       |                           |                               |                         |                      |       |                                       |                           |
| Ministry                           | 38 694                | –                         | –                             | 2 224                   | 84                   | 2 308 | 41 002                                |                           |
| Departmental Management            | 9 869                 | –                         | –                             | 2 137                   | –                    | 2 137 | 12 006                                |                           |
| Corporate Services                 | 68 508                | –                         | –                             | 94                      | –                    | 94    | 68 602                                |                           |
| Finance Administration             | 20 934                | –                         | –                             | (421)                   | –                    | (421) | 20 513                                |                           |
| Internal Audit                     | 4 846                 | –                         | –                             | 286                     | –                    | 286   | 5 132                                 |                           |
| Office Accommodation               | 22 408                | –                         | –                             | –                       | –                    | –     | 22 408                                |                           |
| <b>Total</b>                       | <b>165 259</b>        | –                         | –                             | 4 320                   | 84                   | 4 404 | <b>169 663</b>                        |                           |
| <b>Economic classification</b>     |                       |                           |                               |                         |                      |       |                                       |                           |
| <b>Current payments</b>            | <b>162 793</b>        | –                         | –                             | 3 090                   | 84                   | 3 174 | <b>165 967</b>                        |                           |
| Compensation of employees          | 84 710                | –                         | –                             | 496                     | –                    | 496   | 85 206                                |                           |
| Goods and services                 | 78 083                | –                         | –                             | 2 513                   | 84                   | 2 597 | 80 680                                |                           |
| Interest and rent on land          | –                     | –                         | –                             | 81                      | –                    | 81    | 81                                    |                           |
| <b>Transfers and subsidies</b>     | <b>–</b>              | –                         | –                             | 54                      | –                    | 54    | <b>54</b>                             |                           |
| Provinces and municipalities       | –                     | –                         | –                             | 2                       | –                    | 2     | 2                                     |                           |
| Households                         | –                     | –                         | –                             | 52                      | –                    | 52    | 52                                    |                           |
| <b>Payments for capital assets</b> | <b>2 466</b>          | –                         | –                             | 1 176                   | –                    | 1 176 | <b>3 642</b>                          |                           |
| Machinery and equipment            | 2 466                 | –                         | –                             | 1 176                   | –                    | 1 176 | 3 642                                 |                           |
| <b>Total</b>                       | <b>165 259</b>        | –                         | –                             | 4 320                   | 84                   | 4 404 | <b>169 663</b>                        |                           |

**Programme 2: Human Resource Management and Development**

Subprogramme

2011/12

| R thousand  | Main appropriation | Adjustments appropriation |                           |                      |                   |              | Total adjustments appropriation | Adjusted appropriation |
|---|--------------------|---------------------------|---------------------------|----------------------|-------------------|--------------|---------------------------------|------------------------|
|   |                    | Roll-overs                | Unforeseeable/unavoidable | Virements and shifts | Other adjustments |              |                                 |                        |
| Management: Human Resource Management               | 2 820              | –                         | –                         | (60)                 | –                 | (60)         | 2 760                           |                        |
| Senior Management Services                          | 4 711              | –                         | –                         | (71)                 | –                 | (71)         | 4 640                           |                        |
| Human Resource Planning, Performances and Practices | 8 481              | –                         | –                         | 1 746                | –                 | 1 746        | 10 227                          |                        |
| Diversity Management                                | 4 830              | –                         | –                         | (70)                 | –                 | (70)         | 4 760                           |                        |
| Employee Health and Wellness                        | 5 797              | –                         | –                         | (266)                | –                 | (266)        | 5 531                           |                        |
| Human Resource Development                          | 4 672              | –                         | –                         | 844                  | –                 | 844          | 5 516                           |                        |
| Integrated Financial Management Systems             | 2 655              | –                         | –                         | 163                  | –                 | 163          | 2 818                           |                        |
| <b>Total</b>  | <b>33 966</b>      | –                         | –                         | <b>2 286</b>         | –                 | <b>2 286</b> | <b>36 252</b>                   |                        |
| <b>Economic classification</b>                      |                    |                           |                           |                      |                   |              |                                 |                        |
| <b>Current payments</b>                             | <b>33 966</b>      | –                         | –                         | <b>2 168</b>         | –                 | <b>2 168</b> | <b>36 134</b>                   |                        |
| Compensation of employees                           | 24 574             | –                         | –                         | 545                  | –                 | 545          | 25 119                          |                        |
| Goods and services                                  | 9 392              | –                         | –                         | 1 605                | –                 | 1 605        | 10 997                          |                        |
| Interest and rent on land                           | –                  | –                         | –                         | 18                   | –                 | 18           | 18                              |                        |
| <b>Transfers and subsidies</b>                      | <b>–</b>           | –                         | –                         | <b>81</b>            | –                 | <b>81</b>    | <b>81</b>                       |                        |
| Foreign governments and international organisations | –                  | –                         | –                         | 3                    | –                 | 3            | 3                               |                        |
| Households  | –                  | –                         | –                         | 78                   | –                 | 78           | 78                              |                        |
| <b>Payments for capital assets</b>                  | <b>–</b>           | –                         | –                         | <b>37</b>            | –                 | <b>37</b>    | <b>37</b>                       |                        |
| Machinery and equipment                             | –                  | –                         | –                         | 37                   | –                 | 37           | 37                              |                        |
| <b>Total</b>  | <b>33 966</b>      | –                         | –                         | <b>2 286</b>         | –                 | <b>2 286</b> | <b>36 252</b>                   |                        |

**Programme 3: Labour Relations and Remuneration Management**

Subprogramme

2011/12

| R thousand                                    | Main appropriation | Adjustments appropriation |                           |                      |                   |              | Total adjustments appropriation | Adjusted appropriation |
|---|--------------------|---------------------------|---------------------------|----------------------|-------------------|--------------|---------------------------------|------------------------|
|   |                    | Roll-overs                | Unforeseeable/unavoidable | Virements and shifts | Other adjustments |              |                                 |                        |
| Management: Labour Relations and Remuneration | 2 273              | –                         | –                         | (40)                 | –                 | (40)         | 2 233                           |                        |
| Remuneration and Market Analysis              | 5 435              | –                         | –                         | 3 798                | –                 | 3 798        | 9 233                           |                        |
| Conditions of Service                         | 7 811              | –                         | –                         | 953                  | –                 | 953          | 8 764                           |                        |
| Labour Relations and Negotiations             | 7 754              | –                         | –                         | (2 015)              | –                 | (2 015)      | 5 739                           |                        |
| <b>Total</b>                                  | <b>23 273</b>      | –                         | –                         | <b>2 696</b>         | –                 | <b>2 696</b> | <b>25 969</b>                   |                        |
| <b>Economic classification</b>                |                    |                           |                           |                      |                   |              |                                 |                        |
| <b>Current payments</b>                       | <b>23 273</b>      | –                         | –                         | <b>2 670</b>         | –                 | <b>2 670</b> | <b>25 943</b>                   |                        |
| Compensation of employees                     | 17 445             | –                         | –                         | (2 804)              | –                 | (2 804)      | 14 641                          |                        |
| Goods and services                            | 5 828              | –                         | –                         | 5 465                | –                 | 5 465        | 11 293                          |                        |
| Interest and rent on land                     | –                  | –                         | –                         | 9                    | –                 | 9            | 9                               |                        |
| <b>Payments for capital assets</b>            | <b>–</b>           | –                         | –                         | <b>26</b>            | –                 | <b>26</b>    | <b>26</b>                       |                        |
| Machinery and equipment                       | –                  | –                         | –                         | 26                   | –                 | 26           | 26                              |                        |
| <b>Total</b>                                  | <b>23 273</b>      | –                         | –                         | <b>2 696</b>         | –                 | <b>2 696</b> | <b>25 969</b>                   |                        |

**Programme 4: Public Sector Information and Communication Technology Management**

| Subprogramme   | R thousand    | Main appropriation | Adjustments appropriation |                           |                      |                   | Adjusted appropriation |
|--|---------------|--------------------|---------------------------|---------------------------|----------------------|-------------------|------------------------|
|  |               |                    | Roll-overs                | Unforeseeable/unavoidable | Virements and shifts | Other adjustments |                        |
| Management: Public Sector Information and Communication Technology     | 5 371         |                    | –                         | –                         | (541)                | –                 | (541)                  |
| E-Government   | 4 225         |                    | –                         | –                         | (118)                | –                 | (118)                  |
| Information and Communication Technology Policy and Planning           | 5 315         |                    | –                         | –                         | 36                   | –                 | 36                     |
| Information and Communication Technology Infrastructure and Operations | 25 951        |                    | –                         | –                         | (1 082)              | –                 | (1 082)                |
| <b>Total</b>   | <b>40 862</b> |                    | –                         | –                         | <b>(1 705)</b>       | –                 | <b>(1 705)</b>         |
| <b>Economic classification</b>   |               |                    |                           |                           |                      |                   |                        |
| <b>Current payments</b>  | <b>40 728</b> |                    | –                         | –                         | <b>(1 749)</b>       | –                 | <b>(1 749)</b>         |
| Compensation of employees  | 11 309        |                    | –                         | –                         | (1 730)              | –                 | (1 730)                |
| Goods and services   | 29 419        |                    | –                         | –                         | (26)                 | –                 | (26)                   |
| Interest and rent on land  | –             |                    | –                         | –                         | 7                    | –                 | 7                      |
| <b>Transfers and subsidies</b>   | <b>–</b>      |                    | –                         | –                         | <b>25</b>            | –                 | <b>25</b>              |
| Households   | –             |                    | –                         | –                         | 25                   | –                 | 25                     |
| <b>Payments for capital assets</b>                                     | <b>134</b>    |                    | –                         | –                         | <b>19</b>            | –                 | <b>19</b>              |
| Machinery and equipment  | –             |                    | –                         | –                         | 19                   | –                 | 19                     |
| Software and other intangible assets                                   | 134           |                    | –                         | –                         | –                    | –                 | 134                    |
| <b>Total</b>   | <b>40 862</b> |                    | –                         | –                         | <b>(1 705)</b>       | –                 | <b>(1 705)</b>         |

**Programme 5: Service Delivery and Organisational Transformation**

| Subprogramme   | R thousand     | Main appropriation | Adjustments appropriation |                           |                      |                   | Adjusted appropriation |
|--|----------------|--------------------|---------------------------|---------------------------|----------------------|-------------------|------------------------|
|  |                |                    | Roll-overs                | Unforeseeable/unavoidable | Virements and shifts | Other adjustments |                        |
| Management: Service Delivery and Organisational Transformation | 3 047          |                    | –                         | –                         | (91)                 | –                 | (91)                   |
| Service Delivery Planning                                      | 1 532          |                    | –                         | –                         | 76                   | –                 | 76                     |
| Service Delivery Improvement                                   | 10 553         |                    | –                         | –                         | (130)                | –                 | (130)                  |
| Mechanisms   |                |                    |                           |                           |                      |                   |                        |
| Organisational Development of the Public Sector                | 12 823         |                    | –                         | –                         | 264                  | –                 | 264                    |
| Community Development and Participation                        | 5 037          |                    | –                         | –                         | (65)                 | –                 | (65)                   |
| Change Management  | 12 277         |                    | –                         | –                         | (275)                | –                 | (275)                  |
| Integrated Access Mechanisms                                   | 5 361          |                    | –                         | –                         | (1 392)              | –                 | (1 392)                |
| Public Administration Leadership and Management Academy        | 118 321        |                    | –                         | –                         | –                    | –                 | 118 321                |
| Centre for Public Service Innovation                           | 14 848         |                    | –                         | –                         | –                    | –                 | 14 848                 |
| Public Service Education and Training Authority                | 21 044         |                    | –                         | –                         | –                    | –                 | 21 044                 |
| <b>Total</b>   | <b>204 843</b> |                    | –                         | –                         | <b>(1 613)</b>       | –                 | <b>(1 613)</b>         |
| <b>Economic classification</b>                                 |                |                    |                           |                           |                      |                   |                        |
| <b>Current payments</b>  | <b>65 387</b>  |                    | –                         | –                         | <b>(1 678)</b>       | –                 | <b>(1 678)</b>         |
| Compensation of employees                                      | 39 093         |                    | –                         | –                         | (961)                | –                 | (961)                  |
| Goods and services   | 26 294         |                    | –                         | –                         | (734)                | –                 | (734)                  |
| Interest and rent on land                                      | –              |                    | –                         | –                         | 17                   | –                 | 17                     |
| <b>Transfers and subsidies</b>                                 | <b>139 394</b> |                    | –                         | –                         | <b>14</b>            | –                 | <b>14</b>              |
| Departmental agencies and accounts                             | 139 365        |                    | –                         | –                         | –                    | –                 | 139 365                |
| Foreign governments and international organisations            | 29             |                    | –                         | –                         | –                    | –                 | 29                     |
| Households   | –              |                    | –                         | –                         | 14                   | –                 | 14                     |
| <b>Payments for capital assets</b>                             | <b>62</b>      |                    | –                         | –                         | <b>51</b>            | –                 | <b>51</b>              |
| Machinery and equipment  | 62             |                    | –                         | –                         | 51                   | –                 | 51                     |
| <b>Total</b>   | <b>204 843</b> |                    | –                         | –                         | <b>(1 613)</b>       | –                 | <b>(1 613)</b>         |

**Programme 6: Governance and International Relations**

**Subprogramme**

| R thousand  | Main appropriation | Adjustments appropriation |                           |                      |                   | Total adjustments appropriation | Adjusted appropriation |
|---|--------------------|---------------------------|---------------------------|----------------------|-------------------|---------------------------------|------------------------|
|   |                    | Roll-overs                | Unforeseeable/unavoidable | Virements and shifts | Other adjustments |                                 |                        |
| Management: Governance and International Relations  | 5 156              | -                         | -                         | (268)                | -                 | (268)                           | 4 888                  |
| Integrity and Ethics Management                     | 16 558             | -                         | -                         | (3 306)              | -                 | (3 306)                         | 13 252                 |
| International and African Affairs                   | 10 488             | -                         | -                         | 4                    | -                 | 4                               | 10 492                 |
| Monitoring and Evaluation                           | 8 509              | -                         | -                         | (314)                | -                 | (314)                           | 8 195                  |
| African Peer Review Mechanism                       | 8 299              | -                         | -                         | (891)                | -                 | (891)                           | 7 408                  |
| Integrated Public Administration Reforms            | 21 805             | -                         | -                         | (1 209)              | -                 | (1 209)                         | 20 596                 |
| Public Service Commission                           | 151 051            | -                         | -                         | -                    | -                 | -                               | 151 051                |
| <b>Total</b>  | <b>221 866</b>     | -                         | -                         | <b>(5 984)</b>       | -                 | <b>(5 984)</b>                  | <b>215 882</b>         |
| <b>Economic classification</b>                      |                    |                           |                           |                      |                   |                                 |                        |
| Current payments                                    | 70 369             | -                         | -                         | (6 042)              | -                 | (6 042)                         | 64 327                 |
| Compensation of employees                           | 31 661             | -                         | -                         | (4 086)              | -                 | (4 086)                         | 27 575                 |
| Goods and services                                  | 38 708             | -                         | -                         | (1 972)              | -                 | (1 972)                         | 36 736                 |
| Interest and rent on land                           | -                  | -                         | -                         | 16                   | -                 | 16                              | 16                     |
| Transfers and subsidies                             | 151 497            | -                         | -                         | 2                    | -                 | 2                               | 151 499                |
| Departmental agencies and accounts                  | 151 051            | -                         | -                         | -                    | -                 | -                               | 151 051                |
| Foreign governments and international organisations | 446                | -                         | -                         | -                    | -                 | -                               | 446                    |
| Households  | -                  | -                         | -                         | 2                    | -                 | 2                               | 2                      |
| Payments for capital assets                         | -                  | -                         | -                         | 56                   | -                 | 56                              | 56                     |
| Machinery and equipment                             | -                  | -                         | -                         | 56                   | -                 | 56                              | 56                     |
| <b>Total</b>  | <b>221 866</b>     | -                         | -                         | <b>(5 984)</b>       | -                 | <b>(5 984)</b>                  | <b>215 882</b>         |

## Details of adjustments to Estimates of National Expenditure 2011

### Virements and shifts

**Programmes**

1. Administration
2. Human Resource Management and Development
3. Labour Relations and Remuneration Management
4. Public Sector Information and Communication Technology Management
5. Service Delivery and Organisational Transformation
6. Governance and International Relations

| FROM:                                |  |            | TO:                                  |   |            |
|--------------------------------------|--|------------|--------------------------------------|---|------------|
| Programme by economic classification | Motivation   | R thousand | Programme by economic classification | Motivation  | R thousand |
| Programme 1                          |  | (1 311)    | Programme 1                          |   | 1 311      |
| Compensation of employees            | Vacant posts   | (52)       | Households                           | For leave gratuity paid to a former employee                      | 52         |
|                                      | Vacant posts <sup>1</sup>                                | (2)        | Provinces and municipalities         | Licences for additional vehicles for the deputy minister          | 2          |
| Goods and services                   | Reprioritisation from assets less than R5 000 to capital | (1 176)    | Machinery and equipment              | For fleet management contract for deputy minister's motor vehicle | 1 176      |
|                                      | Realignment of lease allocation for fleet management     | (81)       | Interest and rent on land            | For fleet management contract                                     | 81         |
| Percentage of programme budget       |  | 0.8%       |                                      |   |            |

| FROM:                                |  |            | TO:   |  |              |
|--------------------------------------|--|------------|---|--|--------------|
| Programme by economic classification | Motivation   | R thousand | Programme by economic classification                | Motivation   | R thousand   |
| <b>Programme 2</b>                   |  | (136)      | <b>Programme 2</b>                                  |  | <b>136</b>   |
| Compensation of employees            | Vacant posts   | (78)       | Households  | For leave gratuity paid for a retired official   | 78           |
|                                      | Vacant posts <sup>1</sup>  | (3)        | Foreign governments and international organisations | To procure gift for a foreign dignitary  | 3            |
| Goods and services                   | Realignment of lease allocation for fleet management               | (37)       | Machinery and equipment                             | For fleet management contract  | 37           |
|                                      | Realignment of lease allocation for fleet management               | (18)       | Interest and rent on land                           | For fleet management contract  | 18           |
| Percentage of programme budget       |  | 0.4%       |   |  |              |
| <b>Programme 3</b>                   |  | (2 839)    | <b>Programme 1</b>                                  |  | <b>593</b>   |
| Compensation of employees            | Vacant posts   | (550)      | Compensation of employees                           | Lump sum paid to an employee for termination of employment.  | 550          |
|                                      |  | (43)       | Goods and services                                  | For the appointment of an advisory committee in the minister's office  | 43           |
|                                      | Vacant posts   | (451)      | <b>Programme 2</b>                                  |  | <b>1 211</b> |
|                                      | Vacant posts   | (760)      | Compensation of employees                           | For priority vacant posts  | 451          |
|                                      | Vacant posts   | (1 000)    | Goods and services                                  | For the completion of the HR Connect project   | 760          |
|                                      | Reprioritised from the slow spending Single Public Service project |            | <b>Programme 3</b>                                  |  | <b>1 035</b> |
| Goods and services                   | Realignment of lease allocation for fleet management               | (26)       | Goods and services                                  | For consultancy service on the personnel expenditure review project  | 1 000        |
|                                      | Realignment of lease allocation for fleet management               | (9)        | Machinery and equipment                             | For fleet management contract  | 26           |
|                                      |  |            | Interest and rent on land                           | For fleet management contract  | 9            |
| Percentage of programme budget       |  | 12.2%      |   |  |              |
| <b>Programme 4</b>                   |  | (1 756)    | <b>Programme 1</b>                                  |  | <b>1 530</b> |
| Compensation of employees            | Vacant posts   | (1 530)    | Goods and services                                  | For audit fees and implementation of the Repositioning of Government project   | 1 530        |
|                                      | Vacant posts   | (175)      | <b>Programme 2</b>                                  |  | <b>175</b>   |
|                                      | Vacant posts   | (25)       | Compensation of employees                           | To fund identified priority posts  | 175          |
| Goods and services                   | Realignment of lease allocation for fleet management               | (19)       | <b>Programme 4</b>                                  |  | <b>51</b>    |
|                                      | Realignment of lease allocation for fleet management               | (7)        | Households  | For leave gratuity paid to former employee   | 25           |
|                                      |  |            | Machinery and equipment                             | For fleet management contract  | 19           |
|                                      |  |            | Interest and rent on land                           | For fleet management contract  | 7            |
| Percentage of programme budget       |  | 4.3%       |   |  |              |
| <b>Programme 5</b>                   |  | (2 529)    | <b>Programme 1</b>                                  |  | <b>113</b>   |
| Compensation of employees            | Vacant posts   | (113)      | Goods and services                                  | For the appointment of an advisory committee and implementation of the Repositioning of Government project.            | 113          |
|                                      | Vacant posts   | (834)      | <b>Programme 5</b>                                  |  | <b>848</b>   |
|                                      | Savings from vacant post   | (14)       | Goods and services                                  | For the All Africa Public Sector Innovation Awards conference to be hosted by the Centre for Public Service Innovation | 834          |
| Goods and services                   | Reprioritisation from the slow spending accessibility study        | (1 500)    | Households  | For leave gratuity paid to former employee   | 14           |
|                                      | Realignment of lease allocation for fleet management               | (51)       | <b>Programme 3</b>                                  |  | <b>1 500</b> |
|                                      | Realignment of lease allocation for fleet management               | (17)       | Goods and services                                  | For consultancy service on the personnel expenditure review project  | 1 500        |
|                                      |  |            | <b>Programme 5</b>                                  |  | <b>68</b>    |
|                                      |  |            | Machinery and equipment                             | For fleet management contract  | 51           |
|                                      |  |            | Interest and rent on land                           | For fleet management contract  | 17           |
| Percentage of programme budget       |  | 1.2%       |   |  |              |

## 2011 Adjusted Estimates of National Expenditure

| FROM:                                |   | TO:            |                                      |  |              |
|--------------------------------------|---|----------------|--------------------------------------|--|--------------|
| Programme by economic classification | Motivation  | R thousand     | Programme by economic classification | Motivation   | R thousand   |
| <b>Programme 6</b>                   |   | <b>(6 058)</b> | <b>Programme 1</b>                   |  | <b>2 084</b> |
| Compensation of employees            | Vacant posts  | (2 084)        | Goods and services                   | For the appointment of an advisory committee                         | 2 084        |
|                                      | Vacant posts  | (2)            | <b>Programme 6</b>                   |  | <b>2</b>     |
|                                      | Vacant posts  | (2 000)        | Households                           | For leave gratuity paid to former employee                           | 2            |
|                                      |   |                | <b>Programme 3</b>                   |  | <b>2 000</b> |
|                                      |   |                | Goods and services                   | For consultancy services on the personnel expenditure review project | 2 000        |
|                                      |   |                | <b>Programme 6</b>                   |  | <b>72</b>    |
|                                      | Realignment of lease allocation for fleet management                  | (56)           | Machinery and equipment              | For fleet management contract  | 56           |
|                                      | Realignment of lease allocation for fleet management                  | (16)           | Interest and rent on land            | For fleet management contract  | 16           |
|                                      | Reprioritisation from venues and facilities                           | (900)          | <b>Programme 2</b>                   |  | <b>900</b>   |
|                                      | Reprioritisation from the slow spending Single Public Service project | (1 000)        | Goods and services                   | To fund the Careers Open Day project                                 | 900          |
| Percentage of programme budget       |   |                | <b>Programme 3</b>                   |  | <b>1 000</b> |
| <b>Total</b>                         |   |                | Goods and services                   | For consultancy service on the personnel expenditure review project  | 1 000        |

1. National Treasury approval has been obtained.

## Other adjustments – R84 000

### Self-financing expenditure

#### Programme 1: Administration

The department received a cash sponsorship of R84 000 from Systems Applications Products South Africa, which will be used for expenditure relating to the department's annual budget vote speech.

## Expenditure for 2010/11 and preliminary expenditure for 2011/12

| R thousand  | Programme      | 2010/11                |                 |                 |                             | 2011/12                 |                 |                        |                 |
|---|----------------|------------------------|-----------------|-----------------|-----------------------------|-------------------------|-----------------|------------------------|-----------------|
|   |                | Expenditure outcome    |                 |                 |                             | Preliminary expenditure |                 |                        |                 |
|   |                | Adjusted appropriation | Apr 10 - Sep 10 | Apr 10 - Sep 10 | % of adjusted appropriation | Apr 10 - Mar 11         | Apr 10 - Mar 11 | Adjusted appropriation | Apr 11 - Sep 11 |
| Administration  | 148 675        | 49 063                 | 33.0            | 135 489         | 91.1                        | 169 663                 | 72 064          | 42.5                   |                 |
| Human Resource Management and Development                         | 43 365         | 19 786                 | 45.6            | 44 633          | 102.9                       | 36 252                  | 14 795          | 40.8                   |                 |
| Labour Relations and Remuneration Management                      | 23 708         | 22 055                 | 93.0            | 49 095          | 207.1                       | 25 969                  | 7 974           | 30.7                   |                 |
| Public Sector Information and Communication Technology Management | 40 506         | 7 718                  | 19.1            | 35 120          | 86.7                        | 39 157                  | 7 066           | 18.0                   |                 |
| Service Delivery and Organisational Transformation                | 203 213        | 77 140                 | 38.0            | 188 728         | 92.9                        | 203 230                 | 96 772          | 47.6                   |                 |
| Governance and International Relations                            | 199 186        | 86 131                 | 43.2            | 175 100         | 87.9                        | 215 882                 | 94 528          | 43.8                   |                 |
| <b>Total</b>  | <b>658 653</b> | <b>261 893</b>         | <b>39.8</b>     | <b>628 165</b>  | <b>95.4</b>                 | <b>690 153</b>          | <b>293 199</b>  | <b>42.5</b>            |                 |

| R thousand  | Adjusted appropriation | 2010/11 Expenditure outcome |                             |                 |                             | 2011/12 Preliminary expenditure |                 |                             |
|---|------------------------|-----------------------------|-----------------------------|-----------------|-----------------------------|---------------------------------|-----------------|-----------------------------|
|   |                        | Apr 10 - Sep 10             |                             | Apr 10 - Mar 11 |                             | Apr 10 - Mar 11                 | Apr 11 - Sep 11 | % of adjusted appropriation |
|   |                        | Apr 10 - Sep 10             | % of adjusted appropriation | Apr 10 - Mar 11 | % of adjusted appropriation | Adjusted appropriation          | Apr 11 - Sep 11 | % of adjusted appropriation |
| <b>Economic classification</b>                      |                        |                             |                             |                 |                             |                                 |                 |                             |
| Current payments                                    | 378 473                | 130 557                     | 34.5                        | 364 884         | 96.4                        | 395 059                         | 145 939         | 36.9                        |
| Compensation of employees                           | 183 631                | 77 667                      | 42.3                        | 175 370         | 95.5                        | 200 252                         | 90 239          | 45.1                        |
| Goods and services                                  | 194 628                | 52 719                      | 27.1                        | 189 162         | 97.2                        | 194 659                         | 55 565          | 28.5                        |
| Interest and rent on land                           | 214                    | 171                         | 79.9                        | 352             | 164.5                       | 148                             | 135             | 91.2                        |
| <b>Transfers and subsidies</b>                      | <b>275 371</b>         | <b>129 315</b>              | <b>47.0</b>                 | <b>256 210</b>  | <b>93.0</b>                 | <b>291 067</b>                  | <b>143 652</b>  | <b>49.4</b>                 |
| Provinces and municipalities                        | 1                      | -                           | 0.0                         | 2               | 200.0                       | 2                               | 1               | 50.0                        |
| Departmental agencies and accounts                  | 273 047                | 127 131                     | 46.6                        | 253 009         | 92.7                        | 290 416                         | 143 466         | 49.4                        |
| Foreign governments and international organisations | 599                    | 455                         | 76.0                        | 477             | 79.6                        | 478                             | 3               | 0.6                         |
| Households  | 1 724                  | 1 729                       | 100.3                       | 2 722           | 157.9                       | 171                             | 182             | 106.4                       |
| <b>Payments for capital assets</b>                  | <b>4 809</b>           | <b>2 021</b>                | <b>42.0</b>                 | <b>6 933</b>    | <b>144.2</b>                | <b>4 027</b>                    | <b>3 608</b>    | <b>89.6</b>                 |
| Machinery and equipment                             | 4 567                  | 2 021                       | 44.3                        | 6 933           | 151.8                       | 3 893                           | 3 608           | 92.7                        |
| Software and other intangible assets                | 242                    | -                           | 0.0                         | -               | 0.0                         | 134                             | -               | 0.0                         |
| <b>Payments for financial assets</b>                | <b>-</b>               | <b>-</b>                    | <b>-</b>                    | <b>138</b>      | <b>-</b>                    | <b>-</b>                        | <b>-</b>        | <b>-</b>                    |
| <b>Total</b>  | <b>658 653</b>         | <b>261 893</b>              | <b>39.8</b>                 | <b>628 165</b>  | <b>95.4</b>                 | <b>690 153</b>                  | <b>293 199</b>  | <b>42.5</b>                 |

### Main expenditure trends for the first half of 2011/12

Total expenditure for 2010/11 was 95.4 per cent of the 2010/11 adjusted appropriation. Expenditure in the first six months of 2011/12 was R293.199 million or 42.5 per cent of the adjusted appropriation of R690.153 million for the year as a whole. In comparison, mid-year expenditure in 2010/11 was R261.893 million, or 39.8 per cent of the 2010/11 adjusted appropriation. Expenditure in the first six months of 2011/12 increased by R31.306 million or 11.9 per cent, compared to expenditure in the first six months of 2010/11.

The main expenditure increase compared to 2010/11 is due to the increase of transfer payments to departmental agencies: the Public Service Commission and the Public Administration Leadership and Management Academy. A new transfer to the Public Sector Education and Training Authority was introduced in 2011/12.

### Departmental receipts

| R thousand   | Adjusted estimate | 2010/11         |                        |                 | 2011/12                |                 |                   |  |
|--|-------------------|-----------------|------------------------|-----------------|------------------------|-----------------|-------------------|--|
|  |                   | Audited outcome |                        | Actual receipts |                        | Budget estimate | Adjusted estimate | Apr 11 - Sep 11 % of adjusted estimate |
|  |                   | Apr 10 - Sep 10 | % of adjusted estimate | Apr 10 - Mar 11 | % of adjusted estimate |                 |                   |  |
| <b>Departmental receipts</b>                             |                   |                 |                        |                 |                        |                 |                   |  |
| Departmental receipts                                    | 666               | 736             | 110.5                  | 2 098           | 315.0                  | 740             | 740               | 184 24.9                               |
| Sales of goods and services produced by department       | 271               | 182             | 67.2                   | 247             | 91.1                   | 270             | 270               | 123 45.6                               |
| Sales of scrap, waste, arms and other used current goods | -                 | 17              | -                      | -               | -                      | -               | -                 | -                                      |
| Transfers received                                       | -                 | -               | -                      | -               | -                      | -               | -                 | -                                      |
| Interest, dividends and rent on land                     | 40                | 27              | 67.5                   | 21              | 52.5                   | 40              | 40                | 84 2 5.0                               |
| Transactions in financial assets and liabilities         | 355               | 510             | 143.7                  | 1 830           | 515.5                  | 430             | 430               | (25) (5.8)                             |
| <b>Total</b>   | <b>666</b>        | <b>736</b>      | <b>110.5</b>           | <b>2 098</b>    | <b>315.0</b>           | <b>740</b>      | <b>740</b>        | <b>184 24.9</b>                        |

## Main departmental revenue trends for the first half of 2011/12

Departmental revenue collection in the first six months of 2011/12 was R184 000, or 24.9 per cent of the adjusted revenue estimate of R740 000 for the year as a whole. In comparison, mid-year revenue collection in 2010/11 was R736 000, or 110.5 per cent of the 2010/11 adjusted estimate. Departmental revenue collection in the first six months of 2011/12 decreased by R552 000 or 75 per cent, compared to revenue in the first six months of 2010/11.

The main revenue decrease compared to 2010/11 is due to transactions in financial assets and liabilities.

## Changes to transfers and subsidies, including conditional grants

### Summary of changes to transfers and subsidies per programme

| R thousand  | Main appropriation | Adjustments appropriation |                           |                      |                   |                                 | Adjusted appropriation |
|---|--------------------|---------------------------|---------------------------|----------------------|-------------------|---------------------------------|------------------------|
|   |                    | Roll-overs                | Unforeseeable/unavoidable | Virements and shifts | Other adjustments | Total adjustments appropriation |                        |
| Administration  |                    |                           |                           |                      |                   |                                 |                        |
| Provinces and municipalities                                      |                    |                           |                           |                      |                   |                                 |                        |
| Provinces   |                    |                           |                           |                      |                   |                                 |                        |
| Provincial agencies and funds                                     |                    |                           |                           |                      |                   |                                 |                        |
| Current   | -                  | -                         | -                         | 2                    | -                 | 2                               | 2                      |
| Vehicle licences  | -                  | -                         | -                         | 2                    | -                 | 2                               | 2                      |
| Households  |                    |                           |                           |                      |                   |                                 |                        |
| Other transfers to households                                     |                    |                           |                           |                      |                   |                                 |                        |
| Current   | -                  | -                         | -                         | 52                   | -                 | 52                              | 52                     |
| Employee social benefits  | -                  | -                         | -                         | 52                   | -                 | 52                              | 52                     |
| Human Resource Management and Development                         |                    |                           |                           |                      |                   |                                 |                        |
| Foreign governments and international organisations               |                    |                           |                           |                      |                   |                                 |                        |
| Current   | -                  | -                         | -                         | 3                    | -                 | 3                               | 3                      |
| Gifts and donations   | -                  | -                         | -                         | 3                    | -                 | 3                               | 3                      |
| Households  |                    |                           |                           |                      |                   |                                 |                        |
| Other transfers to households                                     |                    |                           |                           |                      |                   |                                 |                        |
| Current   | -                  | -                         | -                         | 78                   | -                 | 78                              | 78                     |
| Employee social benefits  | -                  | -                         | -                         | 78                   | -                 | 78                              | 78                     |
| Public Sector Information and Communication Technology Management |                    |                           |                           |                      |                   |                                 |                        |
| Households  |                    |                           |                           |                      |                   |                                 |                        |
| Other transfers to households                                     |                    |                           |                           |                      |                   |                                 |                        |
| Current   | -                  | -                         | -                         | 25                   | -                 | 25                              | 25                     |
| Employee social benefits  | -                  | -                         | -                         | 25                   | -                 | 25                              | 25                     |
| Service Delivery and Organisational Transformation                |                    |                           |                           |                      |                   |                                 |                        |
| Households  |                    |                           |                           |                      |                   |                                 |                        |
| Other transfers to households                                     |                    |                           |                           |                      |                   |                                 |                        |
| Current   | -                  | -                         | -                         | 14                   | -                 | 14                              | 14                     |
| Employee social benefits  | -                  | -                         | -                         | 14                   | -                 | 14                              | 14                     |
| Governance and International Relations                            |                    |                           |                           |                      |                   |                                 |                        |
| Households  |                    |                           |                           |                      |                   |                                 |                        |
| Other transfers to households                                     |                    |                           |                           |                      |                   |                                 |                        |
| Current   | -                  | -                         | -                         | 2                    | -                 | 2                               | 2                      |
| Employee social benefits  | -                  | -                         | -                         | 2                    | -                 | 2                               | 2                      |